

August 2007



## **Evaluation Programme 2007–2009**



**Norad**

Norwegian Agency for Development Cooperation

P.O. Box 8034 Dep, NO-0030 OSLO

Ruseløkkveien 26, Oslo, Norway

Phone: +47 22 24 20 30 Fax: +47 22 24 20 31

Layout and print: Grefslie Trykkeri

ISBN 978-82-7548-221-9

# Evaluation Programme 2007–2009

## Strategic priorities

The new programme for Norad's Evaluation Department is based on its mandate of May 2006. The Department shall evaluate all aspects of Norwegian development cooperation, and adapt its evaluation activities to new forms of development cooperation. In order to strengthen evaluation as basis for policy development emphasis is on future priority areas in Norwegian development aid. In most of the evaluations focus will be on results.

Consequently, in the planned activities for 2008 certain areas are prioritised. In addition to the bilateral state-to-state assistance emphasis is on support to civil society, aid to peace-building and conflict prevention efforts and transitional support. Evaluation of aid through multilateral channels is still a challenge, which only to a certain extent is compensated for through evaluation cooperation with the World Bank and UNDP, and DAC-organised peer reviews of the evaluation functions of UN organisations.

This is a rolling programme and changes may occur. The implementation will at any time depend on available resources. Monthly updates of planned and ongoing evaluation projects are to be found on [www.norad.no/evaluation](http://www.norad.no/evaluation).

## Ongoing Evaluation Projects in 2007

### *Norwegian Evaluations*

- Norwegian **Power Related Assistance** (excluding petroleum). The evaluation is undertaken by Scanteam. Final report in September 2007.
- A state-of-the-art study of **Norwegian Support through NGOs in South America**. Norwegian Institute for Urban and Regional Research (NIBR) has been commissioned to undertake the study. Final report in October 2007.
- Norwegian **Development Cooperation with Zambia**. Oxford Policy Management has been commissioned to undertake the evaluation. Final report in November 2007.
- Evaluation of **NOREPS**. The evaluation is undertaken by Nordic Consulting Group (NCG), Norway and Channel Research, Belgium. The report will be available in November 2007.
- Evaluation of the Norwegian **HIV/AIDS Responses in African Partner Countries: Ethiopia, Malawi and Tanzania**. The evaluation is implemented by ITAD Ltd, Great Britain, and country studies will be done successively with a final report in June 2008.
- A literature study focusing on best practices and innovative **Capacity Development Interventions in Low-Income Countries**. Scanteam has been commissioned to undertake the study. Final report in November 2007.
- Involvement of **Norwegian Research Institutes** (NUPI, PRIO, FAFO and CMI) in Conflict Prevention and Peace-Building. Invitation to tender in June 2007.
- Evaluation of the use of **M-621 Vehicles in Humanitarian Transport Operations**. Invitation to tender in July 2007.
- Evaluation of the Norwegian Development Cooperation through **Civil Society in Guatemala**. Invitation to tender in July 2007.
- Baseline-study of **Norwegian Environmental Support**. To be initiated autumn 2007.

#### *Joint Evaluations*

- Evaluation of **Trust Fund for Environmentally and Socially Sustainable Development (TFESSD)**. A joint evaluation with Finland. The evaluation is undertaken by COWI DK. Final report in November 2007.
- Evaluation of **Exit Management**. Donor management of aid phasing out of bilateral cooperation. Includes Eritrea, India, South-Africa, Botswana and Malawi. With Sweden (lead), the Netherlands and Denmark. Final report in March 2008.
- **Voice and Accountability**. Development of evaluation framework for assessing effects of support in strengthening citizens' voice and the accountability of authorities towards citizens. DFID, Great Britain, coordinates the evaluation. Final report in May 2008.
- Evaluation of **The GAVI Alliance**. An assignment commissioned by the GAVI Board. Norway is co-chairing the Steering Committee. Final report in June 2008.

#### *Through UNDP and the World Bank*

- UNDP Evaluation on **Environment and Energy**
- UNDP: Evaluation of UN's Total Cooperation with **South Africa**
- World Bank Support for **Client Training**
- World Bank Country Assistance Evaluation: **Ethiopia**
- World Bank's Assistance for **Decentralization**
- World Bank Support to **Public Sector Reform**
- World Bank Assistance for **Justice Reform**
- Impact Evaluation of World Bank Support to **Rural Electrification and Poverty Reduction**
- World Bank's **Economic and Sector Work and Technical Assistance**
- World Bank Support to **Health, Nutrition, and Population Programs**

### **Evaluations in 2008**

#### *Country Evaluation*

- **Western Balkans (former Yugoslavia)**. The countries in former Yugoslavia have received more Norwegian aid than any of the main partner countries over the last few years. For 2007 an amount of NOK 600 mill. has been allocated to Western Balkans. Since the country evaluation in 2007 is of a typical partner country for long-term development cooperation (Zambia), we have chosen an area with a different type of cooperation for 2008. The evaluation may produce important knowledge for later efforts to promote peace-building.

#### *Sector or Thematic Evaluations*

- **Norwegian Support to the Fishery Sector**. For more than 50 years this sector has been a key area for Norwegian development cooperation, even if the amounts spent have not always been that large. Over the last years the modes of cooperation has changed. It may be expected that the aid to this sector will increase. This evaluation will address the Norwegian support over the last 15 – 20 years, and maybe include impact evaluation of former projects. Emphasis will be on the results of the aid. As an experiment the Evaluation Department will leave it to the bidders to propose approach and methodology.
- **Norwegian Support to Protection of Cultural Heritage**. Norway has provided aid for protection of cultural heritage in many partner countries, partly in cooperation with UNESCO. The National Archival Services of Norway has had a central position in this cooperation. No comprehensive evaluation has been done of the efforts in this area.

#### *Modes and Channels of Development Cooperation*

- **Support Through the Civil Society in Uganda**. This will be the second evaluation of support to a country through the civil society as a follow-up to the Rattsø Commission's report on non-governmental organisations as a channel in development cooperation. As an experiment we will try to enter into cooperation with national authorities in the partner country and use local resources to implement the evaluation. The evaluation will focus on results.

- **Administration and Results of the Norwegian GAP allocation.** The Ministry of Foreign Affairs has expressed the need for evaluating the experience with the support scheme for Norwegian Transitional Support (GAP). Emphasis will be on how the relatively large amounts have been administered and how the aid has worked in relation to long-term development aid and other forms of aid.
- **Research Programme “Development Paths in the South”.** The programme is one of the largest within the development research cooperation and will end in 2008. It will be interesting to know more about whether such a large research programme has functioned in line with its aim and intentions, and what the results are.
- **Impact of Previous Norwegian Supported Development Programmes.** It is difficult to meet the expectations of more knowledge of the results of Norwegian aid. This project will aim at evaluating the impact of programmes or areas where Norway was heavily involved a decade or two ago, but where the Norwegian support has been phased out. Following some preparatory work in 2007 the Evaluation Department will carry out impact evaluations in the areas of road-building and forestry.

#### *Organisations and Institutions*

- **Environmental Support through Non-Governmental Organisations.** Environment will be an area of priority in Norwegian development cooperation in the years to come, particularly in relation to the climatic challenges. Large sums of money will float to the civil society organisations. It will be important to carry out an evaluation quickly in order to extract experience for use in these renewed efforts.
- **The Norwegian People’s Aid (NPA) Mine Action Programme.** NPA has over several decades done comprehensive work in this area.

#### *Joint Evaluations*

- **International Peace Efforts in Haiti.** We have invited other key donors to join us in an evaluation of the Peace-Building and conflict prevention efforts in Haiti. This project will also constitute a testing of the draft DAC Guidance on Evaluation of Peace-Building and Conflict Prevention.
- **Peer Review of OIOS’ Evaluation Functions.** The evaluation network of OECD/DAC wants to carry on the “peer reviews” of the evaluation functions of UN organisations. Next UN agency is the Office of Oversight Services (OIOS), which covers the activities of the UN Secretariat in the field and at the headquarters. The Netherlands coordinates this work, and Norway has indicated an interest in taking part in this exercise.
- **Strategies and Approaches in the Fight Against Corruption.** This is a Norwegian initiative, and other Nordic countries, DFID and the Asian Development Bank have indicated their interest in participating.
- **Evaluation of Implementation of a Joint Assistance Strategy (JAS).** The Evaluation Department has agreed to take part in a Nordic initiative to evaluate a joint donor strategy in an African country.

#### *Aid through Multilateral Organisations*

- **Norwegian Support for Governance and Democracy through the UN.** Norway channels considerable amounts through the UN system in order to strengthen governance and democracy in developing countries. The scope and methodology for such an evaluation will be a challenge.
- Under the partnership agreements with the World Bank and UNDP new evaluation projects will be agreed for 2008.

#### **Activities and Areas to be considered for Evaluation in 2009**

- Country evaluation (Sudan or Afghanistan are candidates)
- Norwegian support to the private sector
- Norwegian Centre for Democracy Support

- Norwegian efforts to support human rights
- Norwegian support to programmes for people with disabilities
- Strategic partnerships with non-governmental organisations at the country level
- Aid for education through multilateral channels

### **Future Evaluation Needs and Ideas**

The Evaluation Department has received a number of interesting, but challenging proposals for evaluations which we will consider for future programmes. We would be pleased to receive ideas and viewpoints as to how such evaluations could be implemented:

- Use of different channels and budget allocations for the same purpose or activities
- Comparative studies of the effectiveness and efficiency of different channels in development cooperation (state-to-state, civil society, multilateral agencies and banks, global funds)
- Synergy effects of support to different sectors
- How to ensure more comprehensive evaluations of our multilateral support

## EVALUATION REPORTS

- 4.93 Capacity-Building in Development Cooperation Towards Integration and Recipient Responsibility
- 1.94 Evaluation of World Food Programme
- 2.94 Evaluation of the Norwegian Junior Expert Programme with UN Organisations
- 1.95 Technical Cooperation in Transition
- 2.95 Evaluering av FN-sambandet i Norge
- 3.95 NGOs as a Channel in Development aid
- 3A.95 Rapport fra Presentasjonsmøte av «Evalueringen av de Frivillige Organisasjoner»
- 4.95 Rural Development and Local Government in Tanzania
- 5.95 Integration of Environmental Concerns into Norwegian Bilateral Development Assistance: Policies and Performance
- 1.96 NORAD's Support of the Remote Area Development Programme (RADP) in Botswana
- 2.96 Norwegian Development Aid Experiences. A Review of Evaluation Studies 1986–92
- 3.96 The Norwegian People's Aid Mine Clearance Project in Cambodia
- 4.96 Democratic Global Civil Governance Report of the 1995 Benchmark Survey of NGOs
- 5.96 Evaluation of the Yearbook "Human Rights in Developing Countries"
- 1.97 Evaluation of Norwegian Assistance to Prevent and Control HIV/AIDS
- 2.97 «Kultursjokk og Korrektiv» – Evaluering av UD/NORADs Studiereiser for Lærere
- 3.97 Evaluation of Decentralisation and Development
- 4.97 Evaluation of Norwegian Assistance to Peace, Reconciliation and Rehabilitation in Mozambique
- 5.97 Aid to Basic Education in Africa – Opportunities and Constraints
- 6.97 Norwegian Church Aid's Humanitarian and Peace-Making Work in Mali
- 7.97 Aid as a Tool for Promotion of Human Rights and Democracy: What can Norway do?
- 8.97 Evaluation of the Nordic Africa Institute, Uppsala
- 9.97 Evaluation of Norwegian Assistance to Worldview International Foundation
- 10.97 Review of Norwegian Assistance to IPS
- 11.97 Evaluation of Norwegian Humanitarian Assistance to the Sudan
- 12.97 Cooperation for Health Development  
WHO's Support to Programmes at Country Level
- 1.98 "Twinning for Development". Institutional Cooperation between Public Institutions in Norway and the South
- 2.98 Institutional Cooperation between Sokoine and Norwegian Agricultural Universities
- 3.98 Development through Institutions? Institutional Development Promoted by Norwegian Private Companies and Consulting Firms
- 4.98 Development through Institutions? Institutional Development Promoted by Norwegian Non-Governmental Organisations
- 5.98 Development through Institutions? Institutional Development in Norwegian Bilateral Assistance. Synthesis Report
- 6.98 Managing Good Fortune – Macroeconomic Management and the Role of Aid in Botswana
- 7.98 The World Bank and Poverty in Africa
- 8.98 Evaluation of the Norwegian Program for Indigenous Peoples
- 9.98 Evaluering av Informasjonssøtten til RORGene
- 10.98 Strategy for Assistance to Children in Norwegian Development Cooperation
- 11.98 Norwegian Assistance to Countries in Conflict
- 12.98 Evaluation of the Development Cooperation between Norway and Nicaragua
- 13.98 UNICEF-komiteen i Norge
- 14.98 Relief Work in Complex Emergencies
- 1.99 WID/Gender Units and the Experience of Gender Mainstreaming in Multilateral Organisations
- 2.99 International Planned Parenthood Federation – Policy and Effectiveness at Country and Regional Levels
- 3.99 Evaluation of Norwegian Support to Psycho-Social Projects in Bosnia-Herzegovina and the Caucasus
- 4.99 Evaluation of the Tanzania-Norway Development Cooperation 1994–1997
- 5.99 Building African Consulting Capacity
- 6.99 Aid and Conditionality
- 7.99 Policies and Strategies for Poverty Reduction in Norwegian Development Aid
- 8.99 Aid Coordination and Aid Effectiveness
- 9.99 Evaluation of the United Nations Capital Development Fund (UNCDF)
- 10.99 Evaluation of AWEPA, The Association of European Parliamentarians for Africa, and AEI, The African European Institute
- 1.00 Review of Norwegian Health-related Development Cooperation 1988–1997
- 2.00 Norwegian Support to the Education Sector. Overview of Policies and Trends 1988–1998
- 3.00 The Project "Training for Peace in Southern Africa"
- 4.00 En kartlegging av erfaringer med norsk bistand gjennom frivillige organisasjoner 1987–1999
- 5.00 Evaluation of the NUFU programme
- 6.00 Making Government Smaller and More Efficient. The Botswana Case
- 7.00 Evaluation of the Norwegian Plan of Action for Nuclear Safety Priorities, Organisation, Implementation
- 8.00 Evaluation of the Norwegian Mixed Credits Programme
- 9.00 "Norwegians? Who needs Norwegians?" Explaining the Oslo Back Channel: Norway's Political Past in the Middle East
- 10.00 Taken for Granted? An Evaluation of Norway's Special Grant for the Environment
- 1.01 Evaluation of the Norwegian Human Rights Fund
- 2.01 Economic Impacts on the Least Developed Countries of the Elimination of Import Tariffs on their Products
- 3.01 Evaluation of the Public Support to the Norwegian NGOs Working in Nicaragua 1994–1999
- 3A.01 Evaluación del Apoyo Público a las ONGs Noruegas que Trabajan en Nicaragua 1994–1999
- 4.01 The International Monetary Fund and the World Bank Cooperation on Poverty Reduction
- 5.01 Evaluation of Development Co-operation between Bangladesh and Norway, 1995–2000
- 6.01 Can democratisation prevent conflicts? Lessons from sub-Saharan Africa
- 7.01 Reconciliation Among Young People in the Balkans  
An Evaluation of the Post Pessimist Network
- 1.02 Evaluation of the Norwegian Resource Bank for Democracy and Human Rights (NORDEM)
- 2.02 Evaluation of the International Humanitarian Assistance of the Norwegian Red Cross
- 3.02 Evaluation of ACOPAM  
An ILO program for "Cooperative and Organizational Support to Grassroots Initiatives" in Western Africa 1978 – 1999
- 3A.02 Évaluation du programme ACOPAM  
Un programme du BIT sur l'« Appui associatif et coopératif aux Initiatives de Développement à la Base » en Afrique de l'Ouest de 1978 à 1999
- 4.02 Legal Aid Against the Odds  
Evaluation of the Civil Rights Project (CRP) of the Norwegian Refugee Council in former Yugoslavia
- 1.03 Evaluation of the Norwegian Investment Fund for Developing Countries (Norfund)
- 2.03 Evaluation of the Norwegian Education Trust Fund for Africa in the World Bank
- 3.03 Evaluering av Bistandstorgets Evalueringsnettverk
- 1.04 Towards Strategic Framework for Peacebuilding: Getting Their Act Together.  
Overview Report of the Joint Utstein Study of the Peacebuilding.
- 2.04 Norwegian peacebuilding policies: Lessons Learnt and Challenges Ahead
- 3.04 Evaluation of CESAR's activities in the Middle East Funded by Norway
- 4.04 Evaluering av ordningen med støtte gjennom paraplyorganisasjoner. Eksemplifisert ved støtte til Norsk Misjons Bistandsnemda og Atlas-alliansen
- 5.04 Study of the impact of the work of FORUT in Sri Lanka: Building Civil Society
- 6.04 Study of the impact of the work of Save the Children Norway in Ethiopia: Building Civil Society
- 1.05 Study: Study of the impact of the work of FORUT in Sri Lanka and Save the Children Norway in Ethiopia: Building Civil Society
- 1.05 Evaluation of the Norad Fellowship Programme
- 2.05 Women Can Do It – an evaluation of the WCDI-programme in the Western Balkans
- 3.05 Gender and Development – a review of evaluation report 1997–2004
- 4.05 Evaluation of the Framework Agreement between the Government of Norway and the United Nations Environment Programme (UNEP)
- 5.05 Evaluation of the "Strategy for Women and Gender Equality in Development Cooperation (1997–2005)"
- 1.06 Inter-Ministerial Cooperation. An Effective Model for Capacity Development?
- 2.06 Evaluation of Fredskorpset
- 1.06 Synthesis Report: Lessons from Evaluations of Women and Gender Equality in Development Cooperation
- 1.06 Synteserapport: Erfaringer fra evalueringer av kvinne- og likestillingsrettet bistand
- 1.07 Evaluation of the Norwegian Petroleum-Related Assistance
- 1.07 Synteserapport: Humanitær innsats ved naturkatastrofer: En syntese av evalueringsfunn
- 1.07 Synthesis Report: Humanitarian Response to Natural Disasters: A Synthesis of Evaluation Findings
- 1.07 Study: The Norwegian International Effort Against Female Genital Mutilation

**Norad**

Norwegian Agency for  
Development Cooperation

P.O. Box 8034 Dep, NO-0030 OSLO

Visiting adress:

Ruseløkkveien 26, Oslo, Norway

Telephone: +47 22 24 20 30

Fax: +47 22 24 20 31

postmottak@norad.no

www.norad.no

No of copies: 300

August 2007

ISBN 978-82-7548-221-9

