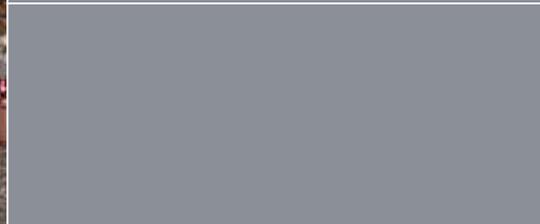
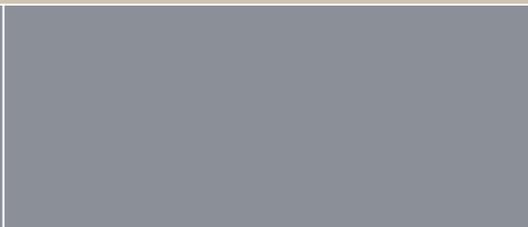
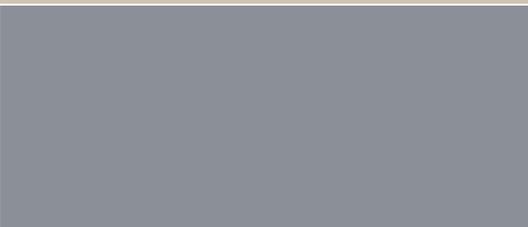




Evaluation programme 2014-2016



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Evaluation programme 2014 – 2016

The Evaluation Department's work is governed by the Ministry of Foreign Affairs' instruction for the evaluation activity in Norwegian aid management, given by the Secretary General on 29 May 2006. According to this mandate the department shall prepare a three year rolling programme. The selection of evaluation projects is based on the criteria of significance, risk and uniqueness, in accordance with the government regulations for financial management.

The evaluation programme for 2014 – 2016 includes several thematic areas within the social and economic sector, as well as initiatives such as climate and energy. Humanitarian aid and support to peace-building are also covered. In addition to the evaluations, our department will commission studies which will summarize findings across the various sectors. We will also be looking at civil society by assessing for instance the use of umbrella and network organizations, while Norwegian support to multilateral organizations is primarily covered through the department's partnership agreements with the World Bank's and UNDP's evaluation offices.

The Evaluation Department strives to evaluate the main areas of Norwegian development cooperation during a time period of three to five years. Through the evaluation programme we try to strike a balance between thematic evaluations and more policy-oriented evaluations, as well as evaluations of aid systems and channels.

The evaluation programme might be changed if new needs arise. The programme and a more detailed overview of planned and on-going evaluations are available on our website (www.norad.no/evaluation).

On-going evaluations

Evaluation of the Norwegian aid administration's systems and practices to ensure evaluability of Norwegian grants

The evaluation will assess the systems, guidelines and routines in place to ensure evaluability and results measurement of Norwegian grants from the Norwegian Ministry of Foreign Affairs, Norad and the embassies. It will also assess to what extent the department's evaluations are designed to measure results.

Report by April 2014

Responsible: Vibecke Dixon

Evaluation of the Training for Peace (TfP) Programme

The evaluation is intended to provide insight into the effects of the TfP programme's contribution to the training and deployment of peace operations personnel and to provide information on the programme's progress towards its objective to build sustainable African capacity in peacekeeping and peacebuilding operations. This includes the role of research and policy development in this work. The evaluation will primarily cover the current agreement period of 2011-2015.

Report by September 2014

Responsible: Anette Haug

Impact evaluation of Norwegian-Indian Partnership Initiative (NIPI) – Phase II

NIPI is one of five bilateral partnership initiatives, where the Norwegian government together with national partners aim to accelerate progress on the health related millennium development goals promoting maternal and child health. The primary aim of the evaluation is to provide evidence to stakeholders on the efficiency and effectiveness of individual interventions. The evaluation employs quasi-experimental methods to attribute impact.

Baseline study by April 2014

Responsible: Siv Lillestøl

Impact evaluation report by April 2016

Responsible: Siv Lillestøl

Real time evaluation of the Norwegian Government's International Climate and Forest Initiative (NICFI): Synthesis Report

This evaluation covers the period from 2007-2013, and its purpose is to determine the extent to which the anticipated outcomes were produced. The climate and development goals will be assessed separately, as well as how they are connected to each other. It will synthesise the results and lessons learned and serve as input to the future work of the Climate and Forest Initiative and the broader community of Reducing Emission from Deforestation and Forest Degradation (REDD).

Report by August 2014

Responsible: Ida Hellmark

Real-time evaluation of the Norwegian Programme for Capacity Development in Higher Education and Research for Development (NORHED)

The purpose of this real-time evaluation of NORHED is to secure knowledge-based learning within the field of higher education and development, so that future investments may contribute to more effective capacity development in higher education institutions to promote development. It is expected that four to five evaluations will be commissioned.

Theoretical framework: May 2014

Responsible: Ida Lindkvist

Process evaluation: Startup autumn 2014

Responsible: Ida Lindkvist

Evaluation of the Norwegian support through and to umbrella- and network organizations in civil society

The purpose of the evaluation is to provide guidance to future support through and to civil society umbrella and network organisations, by assessing their effectiveness, efficiency and added value with regard to supporting civil society development. The evaluation will include Tanzania and Nepal as case countries for study, in addition to looking more specifically at the work of relevant organisations in Norway.

Report by September 2014

Responsible: Anette Haug

Synthesis study: Unintended effects of Norwegian aid

Based on research and previous evaluations, this study will summarise findings of unintended effects – both positive and negative. The study will also give recommendations for possible changes that may reduce the scope of negative unintended effects.

Report by May 2014

Responsible: Anita Haslie

Evaluation of Norway's support to Haiti after the earthquake

After the earthquake that struck Haiti in 2010, Norway pledged a contribution of 800 million NOK for humanitarian assistance and reconstruction. These funds were spent during the time period 2010-2012. The evaluation will assess the results of the Norwegian assistance, and provide lessons from how Norway organized its work, in order to improve future Norwegian efforts in other extreme situations in complex political environments.

Report by September 2014

Responsible: Øyvind Eggen

Evaluation of Norwegian Investment Fund for Developing Countries (Norfund)

Norfund has now been in operation for more than 15 years. The main purpose of this evaluation is to understand the role of Norfund as an instrument of Norwegian development assistance policy by documenting developmental outcomes of its activities. The evaluation is thereby meant to contribute with lessons for future programming of development financing for a sustainable private sector, particularly in the least developed countries.

Report by September 2014

Responsible: Balbir Singh

Planned evaluations

Methodological approaches to evaluate support to capacity development

With the view to enter a joint evaluation of capacity development (see description later in the programme), this study will assist in choosing the most appropriate methodological approaches when evaluating aid to capacity development.

Startup February 2014

Responsible: Øyvind Eggen

Joint evaluation of Norwegian support through the multilaterals to basic education

Norway's support to education has doubled during the last decade, and a substantial part has been channeled through multilateral actors. The purpose of the evaluation is therefore to generate evidence on the relevance, efficiency and effectiveness of Norwegian aid to basic education through the multilateral channel during the past decade (2003-2012). As main recipients of support to basic education, UNICEF and the Global Partnership for Education (GPE) will be the object of this evaluation. The countries selected for case studies are Ethiopia, Madagascar, Nepal, Pakistan and Zambia.

Startup March 2014

Responsible: Eva Kløve

Results concerning equality and women's rights

Previous evaluations on gender equality and women's rights in development, including the mid-term review of the Norwegian Action Plan for Women's Rights and Gender Equality in Development Cooperation (2007-2013), have mainly focused on institutional issues and processes. There is little knowledge of and documentation on what happens with the primary target groups in the recipient countries. The focus of this evaluation will be on results.

Startup April 2014

Responsible: Siv Lillestøl

Baseline study of Norwegian aid to Myanmar

Myanmar and Norway are entering into long-term development cooperation, after years of Norwegian engagement in the peace process and support to humanitarian efforts. The main focus is on natural resource management within energy, environment and climate change, and institutional cooperation is a central component of these areas. To ensure quality evaluations of the assistance to a country that has only recently opened up to donors, a collection and analysis of baseline data in selected areas will be commissioned.

Startup March 2014

Responsible: Eva Kløve

Joint evaluation of support to capacity development

Support to capacity development constitutes a major component of development cooperation. In cooperation with Sida in Sweden and Danida in Denmark, the Evaluation Department will take a closer look at the experiences the Scandinavian donors have with this kind of support.

Startup 2014

Responsible: To be decided

Synthesis report: Experiences with results-based financing

Results-based aid entails different kinds of arrangements where the donor pays for achieved results. Results-based financing is also used within sectors that receive support from Norway, for instance when a health institution receives payments depending on its results compared to a lump sum. Norway supports such arrangements within sectors including health, education, climate and energy. This study will take a closer look at the use of results-based financing in Norwegian development cooperation.

Startup 2014

Responsible: To be decided

Evaluation of Norway's advocacy role

Norway has taken on a catalytic leadership role within selected policy areas in international development cooperation, for instance in global health, integration of women in peace-building activities, and climate and forest policy. Norway also supports several organisations – both civil society and multilaterals – which again have advocacy as one of their main activities. This kind of advocacy often takes place where politics and aid meet. The evaluation will map the areas in which Norway aims to take an advocacy role, and then assess the experiences and possible results from such engagement.

Startup 2014

Responsible: To be decided

Evaluation of education interventions through the major non-governmental organisations

Between 80 and 90 percent of the Norwegian support channelled bilaterally to basic education, goes through non-governmental organisations. The purpose of this evaluation is to generate information on effectiveness and efficiency of Norwegian support to basic education through the organisations during the last decade (2004-2013). When preparing this evaluation, a possible focus on emergency settings and transitional development aid will be considered.

Startup 2015

Responsible: Vibecke Dixon

Efficiency in Norwegian development cooperation

Part of the mandate for evaluating Norwegian development cooperation is to assess whether the resources spent are adequate compared to the achieved results. The Evaluation department will commission an evaluation of cost-effectiveness. The analysis can focus on a selected sector or channel for Norwegian aid, or make a comparison across sectors and channels.

Startup in 2015

Responsible: To be decided

Evaluation of FK Norway (Fredskorpset)

FK Norway was established in 1963, but has changed its operational mode from sending Norwegian experts to developing countries to being an institutional exchange programme. An external evaluation of the programme was conducted in 2007, and it is therefore timely to see how the programme has developed since and to see if it is achieving its goals.

Start up 2015

Responsible: To be decided

Evaluation of the Norwegian Government's International Climate and Forest Initiative

While the responsibility of this initiative has shifted from the Ministry of Foreign Affairs to the Ministry of Climate and Environment, the new government has declared that it will still be a main priority for Norwegian development aid until 2020. Due to its substantial funding, the Evaluation Department will continue to evaluate the initiative, however, the focus of the evaluation is yet to be decided.

Start up 2015

Responsible: Ida Hellmark

Evaluation of Tax for Development

The programme *Tax for Development* was launched in March 2011, building on previous tax-related aid projects. The programme has planned some reviews at country level in 2014. Following this, the Evaluation Department will commission an evaluation looking at the results of this kind of support, possibly connected to questions regarding governance and nature resource management.

Start up 2015

Responsible: To be decided

Evaluation of Norwegian support to the private sector

Norway supports different interventions and efforts, both multilaterally and bilaterally, which goal is to strengthen the private sector in developing countries. The Evaluation Department will select a number of such undertakings to assess the goal achievement, for instance regarding employment.

Start up 2015

Responsible: To be decided

Other evaluation activities

Evaluation Peer Review Panel: OCHA's Common Humanitarian Funds

United Nation's Office for the Coordination of Humanitarian Affairs (OCHA) will be conducting an evaluation of its Common Humanitarian Fund (CHF), to which Norway is a major donor. Norad's Evaluation Department is member of the Peer Review Panel for this evaluation, providing technical advice to contribute to the quality and credibility of evaluation results.

Report by December 2014

Responsible: Anette Haug

Emerging issues for development evaluation: Global public goods

The discussion about new global development goals devotes major attention to progress in the field of so-called global public goods, such as health and climate. Together with partners in OECD DAC's evaluation network (EVALNET), there will be a joint effort to identify adequate methods to evaluate such goods as they are characterized by having trans-boundary effects and since multiple agents share their costs and benefits.

Start up 2014

Responsible: To be decided

Partner agreement with the World Bank's Independent Evaluation Group (IEG)

- Evaluation of World Bank programs in resource-rich countries
- Evaluation of the World Bank Group's support to investment climate reforms
- Global Program Reviews
- Systematic reviews of welfare gains from access to electricity
- Learning and results in World Bank operations
- Developing an analytical framework for evaluation of technical assistance and knowledge products in public and private sectors

Partnership agreement with UNDP

Gender Mainstreaming and Equality in UNDP

The gender evaluation of UNDP work is foreseen in two phases, including one study looking at results and another looking at mainstreaming as a means.

Biodiversity Impact Evaluation

The evaluation will be conducted jointly with the Global Environment Facility's (GEF) Evaluation Office. The International Union for Conservation of Nature (IUCN) is also a partner in this evaluation.

Synthesis of Assessment of Development Results (ADRs)

The UNDP Evaluation Office has conducted 80 such assessments during the last decade, and the synthesis study will take stock of the lessons from this period.

Assessments of Development Results (ADRs) in countries such as The Islamic Republic of Afghanistan and Timor-Leste

Ongoing activities under the partnership agreement with the International Initiative for Impact Evaluation (3ie)

Norad, by the Evaluation Department, is a member of *The International Initiative for Impact Evaluation (3ie)*. Through its membership, Norad supports 3ies work which includes impact evaluations, systematic reviews and consultancy services to others undertaking such studies.

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